containing my observations and conclusions:

- a. Exhibit "S-9" which is a copy of a final report entitled "Accounting & Tax Evaluation of the Proposed Conversion of Premera Blue Cross of Washington" as of February 26, 2003, except 2003 information which is August 29, 2003. I participated in the preparation of a portion of this report.
- b. Exhibit "S-12" which is a copy of a final report entitled "Report to the Washington State, Office of Insurance Commissioner on Tax Matters in Connection with the Proposed Conversion of Premera" dated October 27, 2003. I participated in the preparation of a portion of this report.
- c. Exhibit "S-13" which is a copy of a supplemental report taking into consideration Premera's revisions to its Form A Statement that were submitted on February 5, 2004 entitled "Report to the Washington State, Office of Insurance Commissioner on Tax Matters in Connection with the Proposed Conversion of Premera: Report Addendum" dated February 27, 2004. I participated in the preparation of a portion of this report.
- 5. My responsibility in the preparation of the reports was, and therefore my testimony is, limited to participation in the preparation of the following pages: (1) For Exhibit "S-9," pages 78 through 82; for Exhibit "S-12," pages 1 through 23; and for Exhibit "S-13,"pages 1 through 5.
- 6. Exhibits "S-9," "S-11," "S-12," and "S-13" are incorporated herein as if set forth verbatim.
 - In addition to the above, I submit the following:
- a. At this time PwC has not been provided with revised tax opinions from Ernst & Young and, therefore, is not in a position to comment on whether such opinions are satisfactory. However, since the Plan of Conversion requires that Premera

1	provide such opinions at least five business days prior to the Form A hearing, PwC
2	should have the opportunity to review such opinions prior to the hearing and, therefore
3	comment on them at the hearing, if the need arises.
4	b. Please note that the statement on page 19 of Exhibit "S-12" that "(t)he
5	premium tax rate on Alaska promiums will be increased from the present rate of 2
6	percent to 2.7 percent as a result of the Conversion Transaction" will not apply to
7	premiums related to Alaska state employees.
8	I declare under penalty of perjury under the laws of the State of Washington
9	that the foregoing is true and correct.
10	Dated March 30, 2004 at London, England
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12	The Calley
13	RICHARD A. ASHLEY
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